- 23 can't tell you what date I discussed it with
- <u>Page 75</u>
- 1 him.
- 2 Q Has Mr. Breen ever told you anything
- 3 about that meeting that is inconsistent with the
- 4 information reflected on your notes that are
- 5 your Deposition Exhibit No. 9?
- A No, he's never told me anything
- 7 inconsistent with that. He told me that she
- 8 came in for her paycheck. She spoke to him
- 9 briefly. And these notes indicate that she was
- 10 concerned about Terry's representations to the
- 11 FCC, which representations Quentin knew were no
- longer being maintained by PCS 2000.
- 13 Q And when did Mr. Breen know that they
- were no longer being maintained by PCS 2000?
- 15 A As of January 24th.
- 16 Q And when had that been conveyed to the
- 17 FCC?
- 18 A At a minimum, it was conveyed in
- 19 writing on the 26th. It may well have been
- 20 conveyed informally by telephone earlier. I
- 21 don't know for certain.

5 THE WITNESS:....

* * * * *

In the paragraph no. 12 of Exhibit 10,

- 16 which is my response to Mr. Gutierrez, with
- 17 respect to Breen, that paragraph says, "Mr.
- 18 Sullivan recalls that Mr. Breen took the
- 19 report's conclusions seriously, but found
- 20 certain of its characterizations as they
- 21 pertained to him to be amusing. While Mr. Breen
- 22 did not recall the details of his conversation
- 23 with Ms. Hamilton clearly, he acknowledged to

- 1 Mr. Sullivan that his comment about 'Terry being
- 2 Terry' had most likely been in regard to Mr.
- 3 Easton's initial defensive reaction to the
- 4 bidding error, maintaining that it must have
- 5 been the FCC's fault, a position Mr. Easton no
- 6 longer maintained by the date of Mr. Breen's
- 7 conversation with Ms. Hamilton."
- 8 MR. CARROCCIO: Thank you. Let's go
- 9 off the record for a moment.
- 10 (Off the record.)
- BY MR. CARROCCIO:
- 12 Q Mr. Sullivan, could you go to your
- 13 deposition Exhibit No. 5, please.
- 14 A Uh-huh. (Nodding affirmatively.) No.
- 15 5? Okay. Yes?
- 16 Q The message on that redraft of waiver
- 17 request, after parenthetical (a), it indicates

- 18 that one of the purposes of filing quickly is to
- 19 "reassure the FCC..."
- 20 A Yes.
- 21 O Reassure the FCC of what?
- 22 A I believe that indicates that we had
- 23 had some contact with the FCC and had told them

- 1 that we were not blaming the FCC for the bidding
- error, and that we were accepting blame, and
- 3 that this was intended to get that in more
- 4 formal form, written form, as soon as possible.
- 5 Q Okay. So at that time, on the 25th, at
- 6 least, there was no longer any intention to
- 7 blame the FCC, and that was well known to Mr.
- 8 Lamoso and to Mr. Martinez, Mr. Easton and Mr.
- 9 Breen?
- 10 A Yes.

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- 19 Q The following day on the 24th, when you
- 20 made the recommendation that PCS 2000 not blame
- 21 the FCC, what was Mr. Easton's reaction to that
- 22 recommendation?
- 23 A Well, my recommendation that we not

- 1 blame the FCC was on the evening of the 23rd,
- 2 after the conversation with the FCC staff. In
- 3 light of the fact that the staff told me that

- 4 the bid had been posted as it had been received,
- 5 and in light of the fact that we had no evidence
- 6 to the contrary, we had speculation only, it was
- 7 perfectly obvious that given what the staff
- 8 believed to be the case and in the absence of
- 9 any countervailing evidence, that would not be a
- 10 fruitful route to pursue.
- 11 There was certainly the possibility
- 12 that the error could have occurred as a result
- of human error. And by the next morning, on the
- 14 24th, Mr. Easton agreed that it must have
- 15 occurred either through him or through Cynthia
- 16 Hamilton, who had been operating the terminal.
- 17 And so at that point, the strategy of not
- 18 blaming the FCC and accepting blame on the part
- 19 of PCS 2000 or its bidding agents, seemed to be
- 20 the only viable strategy. And everybody
- 21 concurred in that.
- 22 Q And that was, to your recollection, Mr.
- 23 Easton's initial reaction as well?

- 1 A His initial reaction to?
- 2 O To the recommendation that the FCC not
- 3 be blamed.
- 4 A Yes.

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3 Q You stated to one of Mr. Carroccio's

- 4 questions that one purpose of -- you wanted to
- 5 get the waiver request filed quickly was to
- 6 reassure the FCC. And you believed that the FCC
- 7 may have already been told prior to that point
- 8 that the applicant was no longer blaming the FCC
- 9 for the bidding error; correct?
- 10 A Yes.
- 11 Q Do you know if there ever was any
- 12 retraction made regarding the materials sent to
- 13 the FCC prior to the filing of the waiver
- 14 request?
- 15 A I don't know. I think the telephone
- 16 conversation that I had -- one or the other of
- 17 the telephone conversations that I had with the
- 18 FCC on the 23rd of January attempted to describe
- 19 what those documents were. And the FCC
- 20 officials that I was speaking to -- I'm not sure
- 21 whether this was Ms. McNeil or in the subsequent
- 22 call with Ms. Ham -- seemed to indicate that
- 23 they knew that there had been changes, but I

- 1 assumed that this had been from their
- 2 conversation from Terry -- with Terry -- between
- 3 Mr. Segalos and Terry Easton. In hindsight, it
- 4 appears that it may have also been informed by
- 5 conversations or information from Ms. Hamilton.
- 6 Q Were you ever instructed to tell the

- 7 FCC not to rely on the materials that Mr. Easton
- 8 had faxed?
- 9 A Not until I got the Hamilton statement,
- 10 after which we contacted the FCC and began the
- 11 independent counsel process. In the waiver
- 12 request, Mr. Easton's declaration indicated that
- 13 the materials that had been faxed to the FCC
- 14 reflected changes that had been made after the
- 15 bidding session in order to update it to show
- 16 the deletions of the markets.
- So, to the best of my knowledge at that
- 18 point, there was no reason to further correct
- 19 what had been filed with the FCC.
- 20 Q And the date you received the Hamilton
- 21 declaration, was that February 5th?
- 22 A Yes.

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- 16 Q Okay. Mr. Sullivan, you indicated that
- in conversations with the FCC, you got the
- 18 impression they knew that there had been changes
- 19 to the bidding documents or the bid materials
- 20 that Mr. Easton had sent to them?
- 21 A Yes. I indicated to them that this was
- 22 not the actual information transmitted to the
- FCC, that it reflected some changes made to

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1 conform to the on line bidding, and they said

- 2 something to the effect of, "Yes, we know that
- 3 there have been changes, " or something like
- 4 that. I'm not sure exactly where the
- 5 conversation went. I didn't take notes on that
- 6 conversation. I didn't seem like anything all
- 7 that important, given that Terry had previously
- 8 spoken to them. In hindsight, it seems more
- 9 important.
- 10 Q But is it your distinct recollection
- 11 that you discussed with the FCC and the FCC
- 12 acknowledged that the documents transmitted to
- them by Mr. Easton on the 23rd and subsequently
- 14 by you on the same date were, in fact, not the
- 15 precise computer file transmitted to the FCC's
- 16 bidding operation?
- 17 A To the best of my recollection, I
- 18 informed the FCC of that fact, and the FCC staff
- 19 acknowledged that. I cannot state with great
- 20 precision exactly what I said. It may well have
- 21 been misunderstood, for all I know.
- I would like to add one additional
- 23 factor to that, and that is that the -- Well,

- 1 I'll just let it stand.
- Q Mr. Sullivan, were you privy to any
- 3 recording or transcript of recording of Mr.
- 4 Easton's conversation with the FCC on the 23rd

- 5 at the time you prepared the waiver request?
- 6 A No, I was not.
- 7 Q And you were not privy to it at any
- 8 time prior to preparing the waiver request?
- 9 A No, I was not.
- 10 Q So your understanding of that
- 11 conversation was only that which Mr. Easton had
- 12 relayed to you as his own recollection of that
- 13 conversation?
- 14 A Yes. And he was in a bit of a frenzied
- 15 state, so it was difficult to tell what he had
- 16 told the FCC and what he was telling me for the
- 17 first time.
- 18 O You were asked if PCS 2000 had
- 19 retracted materials prior to filing the waiver
- 20 request. I believe you responded that there had
- 21 been no reason to do that; is that correct?
- 22 A Yes.
- 23 Q In fact, did the waiver request not

- 1 reference and to some extent rely upon those
- 2 materials?
- 3 A Yes, it did.
- 4 Q And did you understand at the time of
- 5 the preparation and filing of the waiver request
- 6 that those documents were true and accurate for
- 7 what they purported to represent?

- 8 A That was my understanding and belief,
- 9 yes, at the time.
- 10 Q And that was in part premised on your
- 11 understanding and your conversation with the
- 12 Federal Communications Commission and the
- 13 Federal Communication Commission's
- 14 acknowledgement that those documents were not,
- in fact, printouts of the computer files
- 16 actually transmitted to the FCC?
- 17 A I'm not sure I can exactly say what
- 18 they understood. And I'm not sure in how much
- 19 detail I conveyed that information. But it is
- 20 my recollection that I indicated to the FCC that
- 21 this was a spreadsheet printout that had been
- 22 updated after going off line to reflect the on
- 23 line changes. They indicated that it was their

- 1 understanding that this was a file that was not
- 2 a representation of what was transmitted.
- 3 Q And that was, again, reflected in the
- 4 waiver request where it was referred to as
- 5 reflecting what they believed they had
- 6 submitted?
- 7 A Yes.
- 8 Q "They" being PCS 2000?
- 9 A Yes.

FEDERAL COMMUNICATIONS COMMISSION

) WT Docket No. 97-199 In re Applications of File No. 00560-CW-L-96 WESTEL SAMOA, INC. For Broadband Block C Personal Communications Systems Facilities and WESTEL, L.P. For Broadband Block C Personal) File Nos. 00129-CW-L-97 Communications Systems Facilities) 00862-CW-L-97 00863-CW-L-97 00864-CW-L-97 00865-CW-L-97 00866-CW-L-97

Deposition of Anthony Terry Easton

Pages:

1 through 98

Place:

Washington, D.C.

Date:

December 9, 1997

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- our clients and made them aware of the possibility of
- 2 participating in the upcoming auctions.
- 3 Q And what was the name of the venture that was
- 4 eventually put together?
- 5 A It was a limited partnership in Delaware called
- 6 PCS 2000, L.P.
- 7 Q And who is the general partner of this limited
- 8 partnership?
- 9 A A reconstituted Unicom Corporation. By that, I
- mean the original officers, directors, and shareholders and
- purpose of the business were redirected to that purpose, and
- 12 Unicom ceased to be involved with the Russian Development
- 13 projects.
- Q Was Romulus Telecommunications, Inc., in any way
- involved with PCS 2000, L.P.?
- 16 A Romulus Telecommunications, Inc., has a
- 17 contractual agreement with Unicom Corporation, the general
- partner of PCS 2000, to provide analysis engineering and
- 19 bidding services to the partnership to the general partner.
- I think that agreement was entered into in roughly the same
- 21 time frame.
- 22 Q Are you aware of a business entity under the name,
- 23 San Mateo Group?

1	Α	Yes,	sir.
	2 2	100,	

- Q Was San Mateo Group at all involved with PCS 2000?
- 3 A Yes, it was.
- 4 O How so?
- 5 A San Mateo Group is a corporation, and it's based
- in San Mateo, California, and it is a corporation which held
- 7 a contract with Romulus Telecommunications to provide the
- 8 actual computer technology and bidding system, the physical
- 9 facilities at which bidding would be taking place and the
- analysis of the competitors and so forth in the upcoming
- 11 auction.
- 12 Q What was the ownership of San Mateo Group?
- 13 A San Mateo Group is Sub-S Corporation, owned by
- 14 myself.
- 15 0 Is it still in existence?
- 16 A It is.
- 17 Q Mr. Breen had no ownership in San Mateo Group.
- 18 A That's correct.
- 19 O Is Mr. Breen an officer or director of San Mateo
- 20 Group?
- 21 A I don't think so.
- 22 Q I'd like to direct your attention now to the
- events of January 11 -- I'm sorry -- January 23, 1996.

- 1 specific about that bid. So we can save a lot of time by --
- MR. WEBER: I understand, but if I'm going to file
- a motion to compel, there has to be a question on the
- 4 record.
- 5 MR. LUKAS: I'm going to say the same objection.
- 6 MR. WEBER: I understand that.
- 7 BY MR. WEBER:
- 8 Q Did you contact Mr. Breen on January -- again,
- 9 this will be without foundation -- on January 23rd after a
- 10 bidding error was discovered?
- 11 A Yes, I did. Yes, sir.
- 12 Q Mr. Breen was not in the office on that day?
- 13 A That's correct.
- Q Where was Mr. Breen on January 23rd?
- 15 A There had been a snow storm in Oregon, quite a
- 16 severe snow storm, and so he was unable to travel to
- 17 California by car. So he was in Oregon in his house, his
- office. At that time, he lived in Oregon.
- 19 Q He was in his house and not on the road driving to
- 20 California at the time an error was discovered.
- 21 A I believe he probably was in his car when the
- 22 error had been discovered. I had talked to him earlier when
- he was still in his house, so I think you're correct.

- 1 Q Did you contact him more than once that day
- 2 regarding the bidding error?
- 3 A I believe I contacted him -- we talked, I think,
- 4 several times.
- 5 Q Can you recall approximately at what time you
- 6 called him for the first time?
- 7 A I'm not sure whether I called him or he called me,
- 8 but I think the first time we talked was -- I think it was
- 9 early afternoon. I'm not certain of that, but I believe
- 10 that's correct.
- 11 Q Can you recall approximately how long that phone
- 12 call lasted?
- 13 A No, sir. Probably -- I'd be guessing, but I'll
- take a quess, if you like -- probably five minutes,
- something like that. The road system between Oregon and San
- 16 Francisco through the mountains does not have very good
- 17 cellular service, or at least it didn't at that point. So
- it was usually pretty difficult to maintain a call for more
- 19 than a few minutes, if at all.
- Q What did you tell Mr. Breen about the bidding
- 21 error?
- 22 A That an error had occurred, that we were trying to
- figure out what the problem was, and I believe I had also

- 1 said -- I'm not sure if in that conversation I said, but
- 2 probably, that we had sent some materials to the FCC
- 3 Computer Center, the contract computer people, to try to
- 4 figure out, unravel where the problem was. And I told him I
- 5 think that I had also contacted Michael Sullivan and asked
- 6 him to contact the Commission. I think actually I talked to
- 7 Michael at length later in the day, and perhaps I reached
- 8 him for just a short time. I'm not sure quite of the timing
- 9 because I had another conversation, I believe, with Mr.
- 10 Breen later in the afternoon.
- 11 Q How long after the discovery of the bidding error
- 12 did you contact Mr. Breen?
- 13 A How long after were we successful in reaching Mr.
- Breen? I don't know, but some time passed, because he
- wasn't able to be reached easily. I don't think that we
- 16 reached him. I know that he called us the first time. I
- 17 don't think we were able to reach him in the mountains.
- 18 Q Not to characterize your testimony, but just to be
- 19 sure I understand, --
- 20 A Yes, sir.
- 21 Q -- is it your testimony, then, that you attempted
- 22 to contact Mr. Breen but were unable to reach him prior to
- 23 actually speaking to him?

- 1 A Yes, sir.
- 2 Q Now, you stated that you told him that an error
- 3 had occurred. To the best of your recollection, what
- 4 specifically did you tell him?
- 5 A I think I indicated what I just said. That was
- 6 the nature of the conversation.
- 7 Q Well, I mean, more specific than the nature of the
- 8 conversation, if you can recall.
- 9 A I think I've exhausted my description on that, the
- 10 conversation. I said what I had just indicated to you that
- 11 I said.
- 12 Q Did you give him any theory as to how the error
- 13 occurred?
- 14 A I don't think I said anything about theories at
- that point. It was too new. I was still trying to collect
- data to try to analyze what had happened.
- 17 Q You stated you may have told him that you sent
- some materials to the FCC. Did you tell him what the nature
- 19 of these materials was?
- 20 A I think that I said to him that I had what I
- 21 thought was the best reconstruction of what the bid actually
- 22 was that I faxed to the Commission, or actually it wasn't --
- I didn't fax it; it was faxed by one of our temps, but it

- didn't go to the Commission; it went to the FCC Computer
- 2 Center, and I told him that I had sent the computer people.
- 3 Q What do you mean by "the best reconstruction"?
- 4 A Well, I sent a copy of a screen snapshot that was
- 5 on my computer.
- 6 Q Did Mr. Breen ask about what you had sent to the
- 7 FCC?
- 8 A Not at that point. I think it was fairly hard to
- 9 hear in that conversation.
- 10 Q Did you discuss with Mr. Breen the significance of
- 11 the bidding error?
- 12 A No, not in that conversation, no, sir.
- 13 Q Do you believe Mr. Breen was aware of the
- 14 significance of the bidding error?
- 15 A I can't put myself into Mr. Breen's thoughts. It
- 16 wold just be conjecture.
- 17 MR. WEBER: Can I have this marked as Easton
- 18 Exhibit 2. And for the record it's a three-page document
- with Bates numbers at the bottom 2-00471 through 473. And I
- will tell you this is a document that the Bureau received
- 21 from subpoenas sent out earlier in the year, or actually
- last year, on PCS 2000, and these are Mr. Breen's cellular
- 23 phone records.

- 1 O Did you meet with Mr. Breen later that day?
- 2 A I don't recall whether we met or not. I know we
- 3 had meetings the next morning, and for some reason I think
- 4 we may have gotten together briefly, but I don't have a
- 5 clear memory.
- 6 Q In either of these telephone conversations, did
- 7 you tell Mr. Breen whether you had spoken to the FCC
- 8 already?
- 9 A I think I did.
- 10 Q Can you recall what you told him about speaking to
- 11 the FCC?
- 12 A Well, I didn't tell him I had spoken with the FCC;
- I told him that I talked to the FCC Computer Center, and
- that was part of the original conversation, I believe, where
- I told him that I had sent the computer center some
- 16 material, as I originally commented.
- 17 Q Did you go into any detail about what you told the
- 18 FCC Computer Center?
- 19 A I don't recall that I did.
- 20 Q Did you tell Mr. Breen in either of these
- 21 conversations that you believe your records reflect an \$18
- 22 million bid for that market?
- 23 A It would have made sense, but I don't recall that

- 1 precise conversation.
- 2 Q Do you recall if he asked what your records
- 3 reflect?
- 4 A I don't. But, again, the same provision: It
- 5 would have made sense for us to have had that conversation;
- 6 I just don't recall it.
- 7 Q And are you saying that it would have made sense
- 8 for that conversation to occur because at that time you
- 9 believed your records reflect an \$18 million bid?
- 10 A No. It's simply that there was a discrepancy
- 11 between the records.
- 12 Q Okay. You testified that you don't recall if the
- topic of the bid-withdrawal payment was raised on January
- 14 23rd in either of these telephone calls. Can you recall if
- it ever was raised in discussions with Mr. Breen?
- 16 A We had conversations from the 24th onward for a
- 17 number of days, and both independently and with our counsel,
- 18 and that topic did come up.
- 19 O And what was said about it?
- 20 A Well, I think the issue was for us to get filed as
- 21 quickly as we could with the FCC a formal withdrawal request
- 22 indicating that a mistake had been made. It clearly was on
- our side. We didn't know where or how the combination

- 1 mistake was made, but since there wasn't any intent to
- 2 purposely overbid by \$160 million or so, we weren't trying
- 3 to -- I think the Commission somewhere said "game the
- 4 system" in one of the seminars we went to -- we weren't
- 5 trying to play any games with the bidding system; it was an
- 6 innocent mistake -- that the Commission would ultimately
- 7 waive any withdrawal payments or establish a much lower
- 8 scale. That had been submitted to the Commission by our
- 9 counsel.
- 10 Q Was the potential amount for the bid-withdrawal
- 11 payment discussed with Mr. Breen?
- 12 A The potential amount for the bid-withdrawal
- 13 payment.
- 14 Q Meaning if nothing was waived, if the FCC did
- not -- you just discussed filing a waiver request.
- 16 A Right.
- 17 Q And was a potential amount that PCS 2000 was
- 18 facing discussed with Mr. Breen?
- 19 A Yes, I think so. Nobody thought or believed that
- the FCC would apply a bid payment or a penalty in the amount
- of \$160 million. It's just an absurd thought. We thought
- 22 that the Commission would probably -- there were two schools
- of thought here. One was that the Commission would simply

- waive any penalty because it wasn't something that we were
- intentionally doing, so it didn't fit within the rules of
- 3 why the penalties were established. And then another
- 4 school, and I think that was Mr. Sullivan's position, was
- 5 that we needed to offer the Commission something in good
- faith, and I think he said something like \$100,000.
- 7 There were companies that had added three zeros,
- 8 getting \$300 million instead of \$300,000. If one had added
- 9 six zeros, it would have been a billion, nine zeros, a
- 10 billion dollars. It's just absurd. You could have created
- an error which was greater than the gross national product
- of the country. The government clearly couldn't have fined
- us more than the money in the Federal Reserve Banks, so it
- 14 wasn't a serious issue.
- 15 Q Are you saying, then, that there wasn't great
- 16 concern over the bid-withdrawal payment?
- 17 A No, I wouldn't say that. It's that simply once we
- had talked to Mr. Sullivan and turned this over to counsel.
- 19 By that evening, by around -- I think I had a conversation
- with Mike around three, three-thirty, something like that.
- It was a lengthy conversation, a long conversation, and at
- that point, by that time, he had taken over the process.
- He had known that I had contacted the computer

- center to try to figure out if they could help coordinate,
- 2 figure out where the error occurred on their side. He took
- 3 over the whole process and was filing a withdrawal, and it
- 4 was no longer in our hands.
- 5 Q And this lengthy conversation; was that January
- 6 23rd?
- 7 A Yes, sir. So, on January 24th, talking with Mr.
- 8 Breen and Mr. Sullivan and others, it was a serious matter,
- 9 but we were led to believe by our counsel that it would be
- 10 resolved in a few weeks.
- 11 Q And you conveyed Mr. Sullivan's information to Mr.
- 12 Breen.
- 13 A Mr. Breen had direct conversations with Mr.
- 14 Sullivan.
- 15 Q You stated there were essentially two schools of
- 16 thought about how the Commission would react or of how to
- 17 proceed.
- 18 A Yes, sir.
- 19 Q Do you know which of the two schools of thought
- 20 Mr. Breen fell into?
- 21 A Yes, sir.
- Q Which one?
- A Not one penny.

- 1 Q And what specifically did Mr. Breen say? And what
- 2 specifically did Mr. Breen say, I mean, that would lead you
- 3 to believe he was in that school of thought?
- A Well, his feeling was it was an innocent mistake,
- it wasn't purposely done, and that the Commission was a just
- and a fair organization; and, therefore, even though the
- 7 rules did not allow for a withdrawal at that point, without
- 8 paying an absurd penalty for this kind -- this hadn't been
- 9 considered by the FCC, as we subsequently found out months
- later when the FCC retroactively changed the rules, I quess.
- It was a concern, but he felt that it shouldn't -- I think
- he was in a position that we shouldn't pay anything.
- 2 And this was conveyed to you on the 24th of
- 14 January.
- 15 A I don't know if it was the 24th or the 25th, but
- 16 in that time frame.
- 17 Q It's true that there was a board meeting on
- 18 January 27th -- correct? --
- 19 A Yes, sir.
- 20 Q -- of Unicom Corporation. Did Mr. Breen maintain
- 21 that same school of thought at that time at that board
- 22 meeting?
- 23 A I don't recall Mr. Breen saying much at that board

- 1 meeting.
- 2 Q Did he say anything which indicated he had changed
- 3 his school of thought?
- A I just don't recall there being much conversation
- 5 Mr. Breen had on any subject at that meeting.
- 6 Q Did you have any discussions with Mr. Breen at any
- 7 point after those initial two phone calls on January 23rd in
- 8 which the topic of whether or not Romulus Telecommunications
- 9 could be held accountable for whatever payment penalty PCS
- 10 2000 may pay for the bidding error?
- 11 A Yes, sir.
- 12 O What was Mr. Breen's thought on that?
- 13 A That wasn't an issue.
- 14 Q Meaning?
- 15 A There were two reasons. One is that there
- 16 wouldn't be a penalty or a payment, as you've indicated it's
- 17 called. I didn't know that, by the way. I thought it was
- 18 called "penalty." It felt like a penalty.
- There was a position, first of all, that it
- 20 wouldn't apply; and, second, Romulus Telecommunications,
- Inc., had a contract with Unicom Corporation where it
- 22 assumed that we could make lots of mistakes, and everything
- that could go wrong could go wrong. We could bid too much